A MODEL FOR MILITARY KNOWLEDGE MANAGEMENT

With SENSE MAKING, DECISION MAKING AND KNOWLEDGE CREATION

By: Juha Mattila, Senior Consultant, Colonel in reserve, CGEIT, CRISC
There are three dimensions of Sense making, Decision making and Learning, where knowledge creation has major effect in military affairs.

Knowledge acquisition is improving the command and control process and skills. It may become strategic strength.
A ROAD MAP FOR MILITARY SENSE MAKING MATURITY

Combination of Boyd’s OODA-loop that defines sense making. Utilized in four different situations. Defined with Snowden’s Cynefin framework is used to explain a road map for evolution of military sense making.
A combination of delegation trends and military management methods is used to create a model for evolution of military decision making.
A combination of Nonaka’s SECI-model and educational approaches is used to explain a road map for military learning and knowledge acquisition development.
A simple model for evolution of Military Knowledge Management is created by combining the road maps for the three components.

On this simplified model a typical cap analysis may be utilized to provide base in requirements for development of C4I capabilities.
THANK YOU

Juha Mattila
Email: juhakaimattila24@gmail.com